

INVESTOR PRESENTATION April 2022



SLM SOLUTIONS

Technology pioneer, Innovation Leader

- ⇒ Inventor of the Selective Laser Melting technology with a strong product portfolio, well positioned to benefit from the growing TAM for metal AM, expected to increase by over 3x by 2026*
- ⇒ Track record of **delivering path breaking technologies** that have resulted in improved quality of output and enhanced productivity
- ⇒ Large installed base of over 750 systems globally^{**} with industry agnostic, broad-based customer base and an industry gamechanger in the NXG XII 600.
- ⇒ Received orders for 10[#] NXG XII 600 systems from automotive, energy, space, aviation and service bureau industries
- ⇒ Outperformed guidance for the second consecutive year, delivering double-digit top-line growth along with market-leading gross margins.
- ⇒ Begun 2022 with largest^{##} backlog of EUR 43m and over 500 people, working singularly on delivering the future with LB-PBF based solutions.



REDEFINING THE BOUNDARIES OF MANUFACTURING



Why is Additive Manufacturing the future of metal manufacturing?



Why are we now at an inflection point for AM?



Why is Laser Powder Bed Fusion superior to other additive manufacturing technologies?



Why SLM will continue to lead



Financial Overview



SECTION 1

Why is Additive Manufacturing the future of metal manufacturing?



Benefits of Additive Manufacturing





Enhanced Performance



A highly integrated final Edrive unit and gearbox in one main housing along with Internal coolant channel

Measurements: 590x560x367mm Material: AlSi10Mg (Aluminium) Machine: SLM® NXG XII 600

Traditional Manufacturing

- 1. Inability to optimize topology resulting in increased weight of component
- 2.Requirement of multiple parts for various functionalities, limiting enhancement in component performance.
- 3.Increased work steps causing higher labor costs.

- 1. Optimized topology & functional integration enabled **weight reduction of ~10%**.
- 2.The use of lattice structures in the design resulted in **rigidity increasing by 100%**.
- 3.Installation work reduced by around 40 work steps.





Decentralized Manufacturing



Metroflexx Brake panel

An integrated brake control system that features a service brake, emergency brake, and wheel slide protection. The pneumatic base plate acts as a manifold with many internal channels to direct air to other systems in the transit vehicle.

Measurements: 275x320x39 mm Material: AlSi10Mg (Aluminium) Machine: SLM®800

Traditional Manufacturing

1. Pneumatic channels are machined into solid aluminum plates which are then sandwiched together.

2.Assembly requires multiple fasteners and gaskets which add to assembly time and can be potential sources for air leaks.

3.Component manufactured in France and shipped for use in the USA resulting in long lead times.



- 1. Design optimization contribution to significant weight reduction. Weight reduction of 5 kg (from 7kg to 2kg)
- 2.Additive Manufacturing enables for <u>32 parts to be</u> <u>combined in 1</u>
- 3.Decentralized manufacturing leading to **reduction in lead times by 70%**.





Faster production times



Main Fitting

Main fitting component of a nose landing gear for a Bizjet

Measurements: 455x295x805 mm Material: Titanium Machine: SLM®800

Traditional Manufacturing

1. Length of production was a few months due to several manufacturing steps required in the process.

2.Significant carbon footprint due to the weight of the component

3.Component manufactured by assembling several parts.

- 1. Time taken to produce the main fitting <u>reduced from a</u> <u>few months to a few days</u> using the SLM® 800.
- 2.Additive manufacturing process as a whole, including optimized design resulting in <u>decreased carbon</u> <u>footprint</u>.
- 3.Component manufactured as a single part.





SECTION 2

Why are we now at an inflection point for AM?

Disruptive technologies typically have a long lead up before reaching a demand inflection point



% of world population using the internet





AM is a disruptive technology that will completely turn industrial manufacturing as we know it on its head

As with most disruptive technology cycles, the time between invention and mass adoption is difficult to predict

Adoption of the AM technology is at the start of the inflection point where the launch of the NextGen machines will drive mass adoption

As this new tipping point for the industry and not an evolution

Key hurdles to industrialization are being cleared

Machine reliability not yet on required level for large scale production

- Customers often lacking sufficient skilled AM machine operators
- Specialized diplomas having only become available in the last few years

- Certification for new AMproduced parts taking longer than expected
- **×** Business cases with beneficial economics especially in aerospace delayed due to missing certification of parts

Cost Per Part

- **×** Productivity not yet competitive with conventional casting manufacturing for large scale production
- AM already with cost advantages on smaller scale production

Moving from niche market to serial production driving machine reliability improvements

Recent graduates already well versed in AM and OEMs offer trainings and webinars on large scale

Industries working on standards and certification processes, localization policies to accelerate adoption

NextGen machines with significant productivity increase making AM extremely cost competitive

Productivity increases enabling mass production SLM is at the forefront of the push to industrialization

Market expansion with next generation of components specifically designed for AM

<u>Illustrative:</u> Break-even in Laser Powder Bed Fusion compared to conventional manufacturing (automotive example)

Market expansion and growth driven by several favorable developments

Productivity increase of next generation of AM machines

New parts being specifically designed to make use of advantages of AM production

AM increasingly being integrated in industrialized production processes

Completion of ongoing certification processes of AM produced parts

AM industry growth driven by applications transitioning from prototyping to large scale production

Adoption of metal additive manufacturing is expanding and is being integrated into the design process of new engine programs, creating a growing number of applications for selective laser melting

Megatrends

Next generation products already include AM in their design processes facilitating the transition

New AM manufacturing plants will bring a **whole new eco system** of surrounding suppliers and customers with them, which will result in **new regional job opportunities**

AM enables greener manufacturing

Components produced with AM with substantially better environmental footprint

SECTION 3

Why is Laser Powder Bed Fusion superior to other additive manufacturing technologies?

Widespread

industrial use

Industrial use

First applications

Prototype svstem

Proof of concep

Laser Powder Bed Fusion (LPBF)

Sole AM technology with widespread industrial use

Superior mechanical properties...

Source: 1) AM Power Report 2022 2) Survey by Barnes Global Advisors: "What capital equipment related to metal AM does your company plan to purchase in the next 2-5 vears?"

...make LPBF the leading AM technology in the market today and tomorrow

Direct Energy

Deposition

7%

20%

Directed

Energy

Deposition

84%

Metal AM Maturity Index 2022

Technology Maturity Index

60%

Laser Powder

Bed Fusion

Time until industrial use

Less than 2 year

More than 5 year

22%

Binder Jet

2 to 5 years

2

0

LPBF shows superior properties vs. MBJ

Better quality, material range and geometric freedom

Note: Compares NextGen LPBF technology with latest single pass MBJ machines. Packing density based on illustrative metal AM component.

SECTION 4

Why SLM will continue to lead

Our Strategy

Enabling long-term sustainable growth

SLM Solutions – a technological pioneer active in the AM space for more than 50 years¹

>750 machines installed globally

Serving a broad range of blue chip customers

Installed base by region

Serving more than blue chip customers

rs 150

including Fortune 500 companies, Dax30 companies, some of the largest OEMs as well as leaders in space exploration, aviation, electro mobility, motor racing, science, and many more...

Technology pioneer with history of product innovation

	2009	2011	2013	2017	2020
	SLM®280	SLM®280	SLM®500	SLM®800	NXG XII 600
Addressable Market	Prototyping, small series production			High volume, serial production	
Chamber Size	280x280x365	280x280x365	500x280x365	500x280x850	600x600x600
Laser	Single	Twin	Twin & Quad	Quad	12
Build Rate cm ³ /h	Up to 88	Up to 88	Up to 171	Up to 171	>1,000
Larger building platform + higher build rate imply >500% productivity increase					
The superior efficiency level of the NXG XII 600 machine enables SLM to target a new market Development cycle for NextGen machine is >5 years.					

NXG XII 600 – designed for serial production

20x faster than a standard single laser system

5x faster than the SLM quad-laser machine

Designed for **serial production**

Optimized for large parts and **high-volume production**

12 Lasers **1000 Watts each**

Zoom function **build up rate up to 1000 cm³/h**

Capable of large layer thickness

Fine features and **delicate patterns possible**

NXG XII 600 is moving metal AM economics to a completely new level

SLM's current generation of machines is already at the top level of productivity for Metal AM machines...

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NXG XII 600 - Order Intake as of 4Q21

Successful roll-out with broad-based interest

	 ⇒ Three NXG XII 600s will support the increasing production demand by major global auto manufacturers implementing the Divergent Adaptive Production System® ⇒ The three additional NXG XII 600 systems will bring their install base for this system to six.
SINTAVIA	 ⇒ Two NXG XII 600s¹ that will enable Sintavia to cost-effectively supply the unprecedented demand for printed metal componentry, aided by a manufacturing rate and quality that remains unequaled in the industry ⇒ System capabilities tested on a benchmark part → large Inconel shrouded impeller with an exposure area of more than 50% and a weight of 174 kg was built successfully in under a week.
Collins Aerospace	⇒ An NXG XII 600 will enable Collins Aerospace, a world leader in the design and production of Engine nozzles, to produce additively manufactured aerospace parts faster.
MAN Energy Solutions	 ⇒ MAN ES ordered an NXG XII 600 to meet the growing demand for large-scale AM parts with a greater envelope size. ⇒ MAN ES will utilize the machine for the serial production of components for technology solutions within the marine, energy, and industrial sectors.
LEADING SPACE COMPANY	⇒ Two NXG XII 600 s ² will allow a leading California-based rocket company to make its space missions more affordable and efficient by creating lighter, faster, and more robust space components.

Both orders are not included in the Company's backlog as of 4Q21 as the contracts include a clause which allow the customer to cancel the order in a specific timeframe free of charge. The conditionality on one of the machines was removed in March 2022 and therefore this machine will be added to the company's backlog and order-intake in 1Q22.
 One order is not included in the Company's backlog as the contract includes a clause which allow the customer to cancel the order in a specific timeframe free of charge.

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Open Architecture

Unlocking innovation. Driving industrialization.

WHY DOES IT MATTER?

- \Rightarrow Provides customers with a fundamental **competitive** advantage.
- \Rightarrow Fosters **innovation** at SLM Solutions and in the wider AM industry.
- \Rightarrow Drives the **industrialization** of AM at a faster rate.

WHAT DOES IT MEAN?

- ⇒ **Software:** Application Programming Interfaces (APIs) to several external software vendors. Customizability for software offerings.
- ⇒ **Materials & Process:** Enable the free selection of materials & process parameters.
- \Rightarrow **Services:** Customized service agreements to meet the precise need of the customer, with measurable success criteria.

Free Float is unique

Customizability sets us apart

DIFFERENTIATOR	SLM	VELO ^{3D}	
Designated application for support reduction with minimalistic workflow targeting standardized processes	YES	Not known	NO*
Open material parameter selection	YES	NO	YES
Ability to customize Free Float process	YES	NO	YES
Retrofittable on existing system portfolio	YES	N/A	YES
Availability of Free Float technology or similar solution	YES	YES	YES

By harnessing the power of Free Float, customers can reduce post-processing costs by up to 94*%

SLM Solutions' **Free Float** places power in the hands of our customers, enabling them to customize the solution in the manner that best suits their requirements and part profile

Source: SLM Solutions Research

* No automated algorithm/application. Additional time and effort (therefore costs) required to work in the system on an engineering level to tweak settings manually, without direct knowledge of outcome.

Experienced Management Team

Leadership with extensive industry track record

Experienced management team driving best-in-class processes across the organization

Increased focus on services

Acceleration of service revenues while boosting profitability

Historically, limited focus on services

- Limited focus across company, main goal to sell machines
- **Customer success not a KPI**, limited collaborations with customers
- Current machine generation with low powder consumption given application in prototyping and small series production

Share expected to significantly increase going-forward

- Our customers' success is our success
- Increased alignment of revenues to criteria important to our customers
- NXG machines requiring significant powder supply given large series production
- Mandatory service contracts on NXG machines to ensure customer success

SECTION 5

Financial overview

Growing Topline

- Order intake for FY 2021 at EUR 70.4m, **higher by 53%** as compared to FY 2020.
- Strongest* order backlog as at year-end 2021 of EUR 43m, **up by 42% YoY**, provides SLM Solutions with a solid base going into 2022.
- Revenue up 22% at EUR 75.1m, as compared to FY 2020, outperforming guidance for the second consecutive year.

^{**} Includes EUR 5.6m of backlog adjustments performed in Q2 '20

Selected Financials

Sustained upward trajectory in revenue & profitability

in EUR m	2021	Change	2020
Machines Revenue	57.6	+28%	45.1
After Sales Revenue	17.5	+5%	16.6
Gross Profit	46.3	+36%	33.9
Gross Profit Margin	56%	+3p.p	53%
Payroll	(39.0)	+9%	(35.6)
Other Exps. & Income	(15.8)	+22%	(13.0)
EBITDA	(8.6)	+42%	(14.8)
Operating Cash Flow	(18.3)	U	(3.4)
Working Capital	33.2	+36%	24.4
Cash and cash equivalents	25.0	+33%	18.9

- Machines revenues increase mainly driven by SLM500
 → doubled output vs 2020
- Focused on fixing after sales business by concentrating on quality & customer satisfaction, initial steps taking to accelerate revenue growth
- Gross Profit Margin improvement driven by product cost out & lower inventory write-offs, Q4 negatively impacted by ~EUR 1m increase of obsolescence reserve
- Other operating income includes forgiven PPA loan within US entity (EUR 0.8m)
- Other operating expenses negatively impacted by freight rates
- Increase in payroll aligned to mid-term growth targets
- Operating Cash-Flow negatively impacted by higher safety stock levels due to supply chain constraints and increase in receivables driven by late shipments and unfavorable terms

Operational Profitability

Focus on enhancing operational efficiencies

 (14.8)
 (8.6)
 Break-even on a quarterly basis in H2 '22

 2019
 2020
 2021
 2022E
 2026E**

EBITDA

- Ongoing focus on operational excellence across all departments
- Implemented new manufacturing lines in 2021 to improve product throughput and variable labor costs, further improvement to be driven by lean principles
- Ongoing progress in driving material costs down, 3% material deflation in 2021 despite global supply chain crisis
- Implemented new CRM tool at the beginning of 2021 driving automation and better visibility in sales & services
- Initiated roll-out of new Product Life-Cycle Management (PLM) system with efficiency gains expected from product development to product roll-out stage.
- On track to achieve breakeven profitability on a quarterly basis in H2 2022, with continuous improvement in the following years.

in EUR m

Path to growth and profitability

High operating leverage & NXG introduction

<u>*Currently:*</u> Negative EBITDA largely driven by high nonmaterial costs (R&D, admin) relatively to revenue

Revenue

<u>Illustrative:</u> Revenue increase resulting in significant operating leverage due to decoupling of non-material costs

Guidance & long-term view

Targeting 5x revenue growth in 5 years

Guidance

	2022E	2026E
Sales	At least EUR 100 m	~5x revenue growth vs 2021
EBITDA	Break-even on quarterly basis in second half	+++

Key Assumptions

2022E: Easing of supply chain constraints in second half, no significant COVID-19 restrictions in key markets, successful NXG XII 600 ramp up, no severe economic slowdown due to Ukraine-Russia crisis

2026E: Ramp-up in serial production of key industries as expected in market forecasts, no significant economic events

Expected market size*

SECTION 6

Additional Case Studies

Improving functionality

Monolithic Thrust Chamber

Core element of a liquidpropellant rocket engine.

Measurements: 228X194X310mm Material: IN718 (Nickel Superalloy) Machine: SLM® 280

Traditional Manufacturing

- 1. Time consuming and cost intensive process to produce
- 2.Increased risk of human error due to requirement of multiple parts for single component.
- 3.Essential cooling structure manufactured separately

- 1. Production time decreased from <u>~6</u> <u>months to <5 days</u>
- 2.Entire component printed, without needing multiple parts – significantly improving reliability.
- 3.Innovative lattice structure enabling an integrated cooling function which also resulted in increased stability.

High precision hybrid manufacturing

Grooving component used in metal cutting

This component performs an essential service in the production of parts for the aerospace, energy and electronics industry, to name a few

Material: 16MnCr5 (case hardening steel) Machine: SLM® 280 Twin.

Traditional Manufacturing

- 1. Ineffective geometric shape of cooling channel with complex shapes unable to be produced.
- 2.Ineffective cooling leads to shorter life of product for end-users.
- 3.Increased weight of component \rightarrow environmentally unfavorable.

Additive Manufacturing

- 1. <u>**Complex star-shaped cooling channel**</u> produced over a traditionally manufactured component.
- 2. Enhanced cooling functionality **increases life of product**, thereby **reducing total costs for customers**.
- 3. Weight of component reduced by 45%.

SLM Solutions' **Open Architecture** enables Burgmaier to realize the benefits of AM using its innovative case-hardening steel 16MnCr5 material

Minimized post-processing costs

By harnessing the power of **Free Float**, customers can reduce post-processing costs by **up to 94%**

SLM produced the part² using Inconel 718, a nickel-based superalloy extensively used in the energy & space industries.

Inconel is a robust material but also results in high post-processing costs.

With SLM® **FREE FLOAT -**Robustness of material? **YES** High post processing costs? **NO**

	Without Free Float	With Free Float
Material ¹	Inconel 718	Inconel 718
Supports	Block Supports up to 45°	Flat sections + connections
Support Volume	59,588 mm ³	767 mm ³ -99%
Post Processing Time (hh:mm)	01:30	00:05 -94%

 Original part manufactured using Aluminium. Additively manufactured part produced using IN718 (Nickel-based superalloy). SLM Solutions computed material and labor requirements if original part was manufactured with IN718. Comparative figures based on this study.
 Part by Lighthinge (EDAG, voestalpine, simufact)

Increased precision, decreased post-processing

Lightweight hood hinge²

Additively manufactured Lightweight hood hinge with integrated pedestrian protection

Material: IN718 (Nickel Superalloy)¹ Machine: SLM® 280 Twin

Traditional Manufacturing

1. Component weight resulting in larger carbon footprint.

2.Several individual parts required for the component – resulting in high assembly and tooling costs.

3.Inability to add new functionalities without compromising on quality or cost.

Additive Manufacturing

- 1. Weight of component **lowered by approx. 50%**.
- 2. Number of parts decreased from approx. 40 to 2.
- 3. Post processing costs can be reduced significantly.
- 4. Complexity for free

1. Original part manufactured using Aluminium. Additively manufactured part produced using IN718 (Nickel-based superalloy). SLM Solutions computed material and labor requirements if original part was manufactured with IN718. Comparative figures based on this study.

2. Part by Lighthinge (EDAG, voestalpine, simufact)

3. Image is only illustrative and not the additively manufactured part.

Significant weight reduction

Gooseneck bracket

Structural component from Krueger flap actuating mechanism for airplanes.

Measurements: 93X220X136mm Material: Ti6Al4V Titanium Machine: SLM® 280 Twin

Traditional Manufacturing

1. Increased weight of component leading to high fuel consumption.

2.High buy-to-fly¹ ratio resulting in wastage.

3.Long Multiple parts required for single component leading to higher labor costs.

4.production time.

Additive Manufacturing

1. Weight of component down by 31%.

2.Buy-to-fly ratio **<u>decreased from 17x to 1.5x,</u>** significantly reducing wastage.

3.Production time decreased by over 40%.

SECTION 7

Comparison with US industry peers

SLM in Perspective

SLM with superior technological capabilities

	SLM	Velo3D	Desktop Metal ¹
Technology	Powder Bed Fusion	Powder Bed Fusion	Binder Jetting
Support Free	Yes	Yes	Not applicable
Applications	Production of high value / high complexity metal parts	Production of high value / high complexity metal parts	Mass production of low-cost / low complexity parts
Industry Diversification	Aerospace, auto, energy, medical, research	Aerospace, energy	Auto, general industry
IP Portfolio	~450 publications >150 granted patents	<50 granted patents	650+ publications ²
Technology Heritage	20+ years	7+ Years	6+ Years
Machine Portfolio	5 (1 to 12 lasers)	2 (2 to 8 lasers)	72
Maximum Build Size	600 mm X 600 mm X 600 mm 40% Larger than Velo	Ø 600 mm x 550 mm	490 x 380 x 260 mm
Proven Productivity	>1,000 cc/h	<100 cc/h	~1,000 cc/h

Note:

1. Focus on Desktop Metal's binder jet printing segment.

2. Post acquisitions of EnvisionTEC, ExOne, among others

SLM in Perspective (continued)

SLM with significantly more advanced fundamentals

	SLM	Velo3D	Desktop Metal ¹
Installed Base (# machines)	>750	<50	1 ³
Market Share (%)	>10%	<3%	Not applicable, different market
Employees (#)	>500	~200	~1,000 ²
In-house Manufacturing	Yes	No	No
Global Sites (#)	4	1	1
Direct Global Sales	Yes	No	No
Revenue 2021 (€m)	€75m	~€24m ⁴	~€99.5m ^{2,4}
Gross Profit Margin FY 2021 (%)	56%	16%	27%

Source: SLM, Velo3D disclosure, Desktop Metal disclosure

Note: 1. Focus on Desktop Metal's Binder Jet segment.

2. Post acquisitions of EnvisionTEC, ExOne, among others

3. First P50 system shipped in Feb 2022.